



Stop TB Partnership

SUMMARY SHEET

AGENDA NR. 2.10 - 7.0	SUBJECT	GDF RESTRUCTURING AND IMPLEMENTATION ACTION PLAN
FOR INFORMATION <input type="checkbox"/>	FOR DISCUSSION <input type="checkbox"/>	FOR DECISION <input checked="" type="checkbox"/>

RATIONALE:

GDF recently completed a strategic analysis to define its future direction, taking into account the evolving needs of the TB control community and countries, the expectations of its key stakeholders and the comparative advantage of GDF. From this analysis, 5 key areas of work emerged as those where GDF should play a role: interim / scale-up grants, rapid response to stockouts, country monitoring, market shaping, and basic procurement and logistics. This work recommended what GDF's role should be in each of these areas and provided some initial guidance on the organizational, operational and financial implications of their implementation.

To ensure that the recommendations are effectively implemented, the Executive Committee of the Stop TB Coordinating Board asked GDF to define an implementation plan. Over the past few weeks, GDF – supported by the Boston Consulting Group - has worked to develop its implementation plan. This is a challenging and important time for GDF to ensure that it is positioned to effectively serve the critical needs of the TB community.

The GDF Restructuring and Implementation Action Plan (IRAP) lays out concretely what GDF needs to do to implement the recommendations, including identification of high priority activities, how GDF proposes to accomplish them, and highlighting areas where further agreement is needed with stakeholders to carry forward.

As the new Executive Secretary of the Stop TB Partnership and the new Chief Operating Officer of GDF (Mrs Caroline Bogren) will not be in place by the CB meeting, the plan will not be finalized until it receives their final input. The rationale for bringing the IRAP before the CB is to request useful guidance to GDF which will help shape and refine the final proposed plan.

SUMMARY:

The goals of this session with the Coordinating Board are two fold.

First, it is to share the current thinking about the end-state organization and associated processes to transform GDF into an organization capable of carrying out the recommendations summarized in the report on the future direction for GDF. Topics covered during this session will be GDF's approach to country support, to rapid response, to developing the market (including vendor management, pricing negotiations and forecasting), to providing grants and to performance tracking, as well as sharing a proposed restructuring of GDF's organization.

Second, it is to discuss with the Coordinating Board the most critical actions that GDF must undertake as part of its implementation and restructuring action plan. A brief summary will be presented of the major steps to 1) transition to the proposed organizational structure, 2) streamline and strengthen GDF's procurement process for countries, 3) improve oversight and management of key vendors, 4) re-position GDF in supporting countries as an information repository around countries' drug management needs, and 5) develop a rapid response capability within GDF to respond when countries are at risk of stocking out. A



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high level workplan with timing of key milestones and roles and responsibilities will be shared for feedback.

DECISIONS REQUESTED (FROM STOP TB COORDINATING BOARD):

- Provide input and guidance to GDF on its Implementation and Restructuring Action Plan to ensure streamlined and effective transition to the recommended work areas.

IMPLICATIONS (POLITICAL / FINANCIAL / STAFFING, ETC):

To be determined based on guidance from the Coordinating Board

NEXT STEPS

ACTION REQUIRED: GDF will finalize its IRAP and provide an update to the Coordinating Board on its implementation

FOCAL POINT: Raegan Boler

TIMEFRAME: Update the Stop TB Coordinating Board at its next meeting in the Spring 2011 and then on an as needed basis until implementation is complete